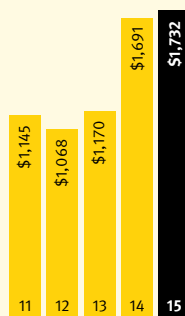
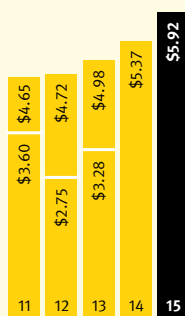


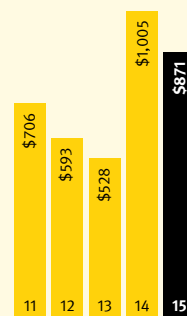
# 2015 SCORECARD



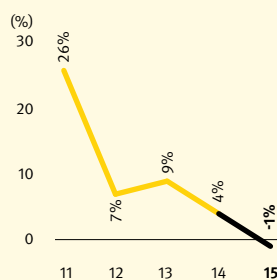
**EBITDA**  
(Continuing Operations)<sup>(a)</sup>  
(\$ MILLIONS)



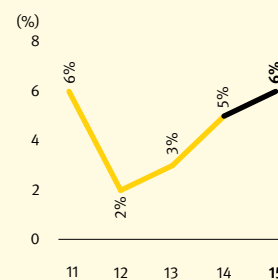
**EPS**  
(Continuing Operations)<sup>(b)</sup>



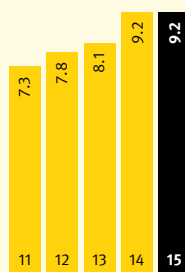
**Free Cash Flow<sup>(c)</sup>**  
(\$ MILLIONS)



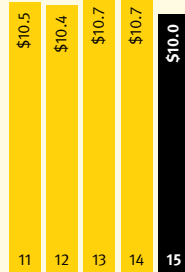
**Total Sales Growth**  
LONG-TERM OBJECTIVE: +10-12%



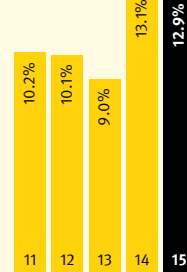
**Organic Sales Growth**  
LONG-TERM OBJECTIVE: +4-6%



**Working Capital Turns<sup>(d)</sup>**



**Average Capital Employed<sup>(e)</sup>**  
(\$ BILLIONS)



**Cash Flow Return on Investment<sup>(f)</sup>**

(a) "EBITDA" (earnings before interest, taxes, depreciation, and amortization) is a non-GAAP measurement. Management believes it is important for the ability to determine the earnings power of the Company.

(b), (c), (d), (e) and (f) refer to the inside back cover.

(MILLIONS OF DOLLARS)

	2015	2014	2013	2012	2011
<b>Net earnings from continuing operations</b>	<b>\$ 904</b>	<b>\$ 857</b>	<b>\$ 520</b>	<b>\$ 458</b>	<b>\$ 612</b>
Interest income	(15)	(14)	(13)	(10)	(27)
Interest expense	180	177	160	144	140
Income taxes	249	227	69	76	54
Depreciation and amortization	414	444	434	400	366
<b>EBITDA from continuing operations</b>	<b>\$ 1,732</b>	<b>\$ 1,691</b>	<b>\$ 1,170</b>	<b>\$ 1,068</b>	<b>\$ 1,145</b>